

or two years, the Ministère de l'Éducation et de l'Enseignement supérieur has been decentralizing more and more money toward educational institutions.

Although the school board remains the employer, decisions regarding the means and resources required to reach objectives set out in its decentralized budget measures rests with the schools and institutions.

The Fédération des professionnelles et professionnels de l'Éducation du Québec (FPPE-CSQ) has found that these amounts do not lead to the addition of many professionals. Yet the school communities are experiencing increasing needs in this respect.

That is why the FPPE has developed this guide. It presents the main decentralized budget measures, a brief description of their objectives, as well as the professional job classes that could be associated with these measures.

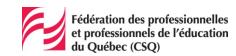
Note that as most of these measures are transferable, it is possible to pool money intended for multiple measures to hire one or more professionals.

It is also possible for the establishments to consolidate and pool together some money.

This is the second edition of this guide. It will be updated each year to take into account new budget measures and indexed amounts.

To optimize readability, the job classes have been grouped based on their classification similarities:

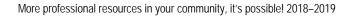
- Speech Therapist and Speech and Hearing Correction Officer;
- Psychologist and Counsellor in Reeducation;
- Psychoeducator and Functional Rehabilitation Officer;
- Guidance Counsellor, Counsellor in Academic Training and Academic and Vocational Information Counsellor.

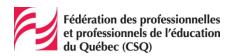


Measure 15015 (\$46.69M)

Enhancement of resources and practices dedicated to reading and writing achievement for students from disadvantaged backgrounds

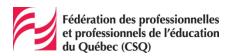
Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
To reduce the difference in success between students from disadvantaged and advantaged backgrounds, the measure seeks to enhance the resources dedicated to teaching reading, writing, and math in the most disadvantaged preschool and elementary schools.	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focussing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path. Through prompt intervention at the levels of both oral and written language, a speech therapist can prevent the onset or aggravation of some learning difficulties.
It enables school teams to work together to choose the best ways to meet the needs of students and their environments, while taking into account the available resources and context. This analysis can lead to the implementation of collaborative practices in class.	Librarian	The librarian ensures the development, evaluation, organization, classification, preservation and management of collections found in one or more libraries of the school board so as to make documentary resources available to students and staff. In addition, he or she provides advice and support to school resources in order to promote the use of documentary resources in keeping with the educational programs and learning of students. For example, a librarian can help a teacher choose the most appropriate book collections for the class library.
It provides for the addition of teaching resources and professional resources to support teaching staff in class. The measure aims at supporting Junior K and kindergarten students (4 and 5 years old respectively) and Cycle 1 elementary students.	Education Consultant	The education consultant performs the responsibility for providing advice and support to staff of educational institutions and services in the implementation, development and evaluation of programs of study, class management and instructional materials. For example, an education consultant facilitates the transfer of research knowledge regarding reading and writing acquisition.



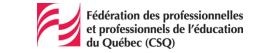


Measure 15025 (\$ 122,07 M) Getting off on the right foot!

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure is designed to contribute to the funding of a resource to support the classroom teacher in his or her interventions with the students and to help students start off on the right foot, beginning in preschool and	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focusing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path.
the first grade of elementary school. 1. Kindergarten: The baselineamount is calculated as follows: one technical resource, one day a week. This	Psychologist The measure also allows for the hiring of counsellor in reeducation (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.
resource can support the teacher during activities aimed at developing fine motor skills, social skills, and emergent reading skills, as well as during play activities that promote development and early learning. 2. First year of elementary school: The baseline amount is calculated as follows: one resource teacher or additional professional, two days a week. As children are at different levels of development when they enter first grade, this support can help better detect emerging difficulties and provide the necessary support from the beginning of schooling.	Psychoeducatror The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Occupational Therapist The measure also allows for the hiring of functional rehabilitation officer (although some acts are reserved for occupational therapists under Bill 21).	The occupational therapist has the responsibility for screening and evaluating the functional skills of students experiencing physical or psychomotor difficulties and developing and implementing an occupational therapy treatment and intervention plan for students so as to develop, restore or maintain their skills, compensate for their disabilities, minimize handicap situations and adapt their environment to foster their optimal autonomy and help students pursue their educational path.
	Social Worker The measure also allows for the hiring of social service officer (although some acts are reserved for social workers under Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.

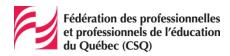


Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
15025 (continued) This measure is designed to contribute to the funding of a resource to support the classroom teacher in his or her interventions	Spiritual Care and Guidance, And Community Involvement Animator	The spiritual care and guidance, and community involvement animator is responsible for the development and implementation of programs of activities of a community, humanitarian, spiritual and religious nature aimed at fostering the development of an autonomous and responsible spiritual life among students and their contribution to the building of a more harmonious and supportive society, while respecting the right and freedom of conscience and religion.
with the students and to help students start off on the right foot, beginning in preschool and the first grade of elementary school. 1. Kindergarten: The baseline amount is calculated as follows: one technical resource, one day a week. This resource can support the teacher during activities aimed at developing fine motor skills, social skills, and emergent reading skills, as well as during play activities that promote development and early learning. 2. First year of elementary school: The baseline amount is calculated as follows: one resource teacher or additional professional, two days a week. As children are at different levels of development when they enter first grade, this support can help better detect emerging difficulties and provide the necessary support from the beginning of schooling.	Librarian	The librarian ensures the development, evaluation, organization, classification, preservation and management of collections found in one or more libraries of the school board so as to make documentary resources available to students and staff. In addition, he or she provides advice and support to school resources in order to promote the use of documentary resources in keeping with the educational programs and learning of students.



Measure 15026 (\$23 M) Hang on in high school!

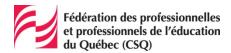
Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure is aimed at providing secondary schools additional support through the introduction of a technical or professional resource whose mandate is to bond and work with students to prevent dropouts, bullying, and drug abuse.	Spiritual Care and Guidance, And Community Involvement Animator	The spiritual care and guidance, and community involvement animator is responsible for the development and implementation of programs of activities of a community, humanitarian, spiritual and religious nature aimed at fostering the development of an autonomous and responsible spiritual life among students and their contribution to the building of a more harmonious and supportive society, while respecting the right and freedom of conscience and religion. For example, the spiritual care and guidance, and community involvement animator can organize meetings outside of classroom hours with the most vulnerable youth.
This resource can ensure a visible presence between classes, during lunchtime, and during classroom hours.	Student Life Animator	The student life animator has the responsibility for carrying out organization and facilitation activities and for providing guidance to students in the development, delivery and evaluation of programs of activities related to an institution's educational project and success plan focussing on the integral development of the student and the creation of a welcoming and dynamic environment.
These actions may include facilitation of discussion groups.	Psychoeducator The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Guidance Counsellor The measure also allows for the hiring of Academic and Vocational Information Counsellor or Counsellor in Academic Training (although some acts are reserved for guidance counsellors under Bill 21).	The guidance counsellor has the responsibility for providing assistance, advice and guidance as well as evaluating the psychological functioning, personal resources and environmental conditions of students in the youth and adult sectors. He or she participates in developing and maintaining active adaptation strategies in order to enable students to make personal and professional choices suited to their personal characteristics and to their environment, while on their educational path. For example, by helping students determine their academic and career goals, a guidance counsellor encourages perseverance.
	Social Worker The measure also allows for the hiring of social service officer (although some acts are reserved for social workers under Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
	Psychologist The measure also allows for the hiring of counsellor in reeducation (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.



Measure 15031(\$4.72M)

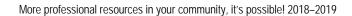
Support for Schools to Implement Effective Bullying and Violence Prevention and to Foster a Safe, Positive, and Caring School Environment

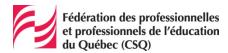
Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure helps schools take a concerted and structured approach to implement the provisions of the <i>Education Act</i> on preventing and countering bullying and violence in	Spiritual Care and Guidance, And Community Involvement Animator	The spiritual care and guidance, and community involvement animator is responsible for the development and implementation of programs of activities of a community, humanitarian, spiritual and religious nature aimed at fostering the development of an autonomous and responsible spiritual life among students and their contribution to the building of a more harmonious and supportive society, while respecting the right and freedom of conscience and religion.
schools. The measure is aimed at encouraging the development of students and adults' interpersonal skills to foster a safe, positive, and caring school environment to ensure	Psychoeducator The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
everyone's success and well-being. It also helps to support the organization of educational and psychosocial support services that foster prevention actions (support the work of the team established to combat bullying and violence – EA, s. 96.12) and the support measures for the people involved in situations of violence and intimidation	Psychologist The measure also allows for the hiring of counsellor in reeducation (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.
	Social Worker The measure also allows for the hiring of social service officer (although some acts are reserved for social workers under Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
	Student Life Animator	The student life animator has the responsibility for carrying out organization and facilitation activities and for providing guidance to students in the development, delivery and evaluation of programs of activities related to an institution's educational project and success plan focussing on the integral development of the student and the creation of a welcoming and dynamic environment.
	Guidance Counsellor The measure also allows for the hiring of academic and vocational information counsellor or counsellor in academic training (although some acts are reserved for social workers under Bill 21).	The guidance counsellor has the responsibility for providing assistance, advice and guidance as well as evaluating the psychological functioning, personal resources and environmental conditions of students in the youth and adult sectors. He or she participates in developing and maintaining active adaptation strategies in order to enable students to make personal and professional choices suited to their personal characteristics and to their environment, while on their educational path.



Measure 15166 (7 M\$) Hang on General Education to Adults!

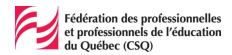
Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure aims to hire and retain professional resources and adult education support resources. Their task is to support students with special needs and the teachers who work with these	Guidance Counsellor The measure also allows schools to hire an academic and vocational information counsellor or a counsellor in academic training (some acts however can only be done by guidance counsellors pursuant to Bill 21).	The guidance counsellor is responsible for providing assistance, advice and guidance as well as evaluating the psychological functioning, personal resources and environmental conditions of students in the youth and adult sectors. He or she participates in developing and maintaining active adaptation strategies in order to enable students to make personal and professional choices suited to their personal characteristics and to their environment, while on their educational path. For example, by helping students determine their academic and career goals, a guidance counsellor encourages perseverance.
students, in all centres the measure addresses.	Social worker The measure also allows schools to hire a social service officer (some acts however can only be done by social workers pursuant to Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
	Psychologist The measure also allows schools to hire a counsellor in reeducation (some acts however can only be done by psychologists pursuant to Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.
	Student Life Animator	The student life animator has the responsibility for carrying out organization and facilitation activities and for providing guidance to students in the development, delivery and evaluation of programs of activities related to an institution's educational project and success plan focussing on the integral development of the student and the creation of a welcoming and dynamic environment.
	Psychoeducator The measure also allows schools to hire a readaptation officer (some acts however can only be done by psychoeducators pursuant to Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Education consultant	The education consultant performs the responsibility for providing advice and support to staff of educational institutions and services in the implementation, development and evaluation of programs of study, class management and instructional materials.



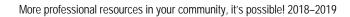


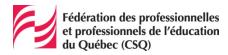
Measure 15170 (\$24.3 M) Initiative for preschool institutions and elementary and secondary schools

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure is designed to stimulate initiatives so that preschool, elementary school, and secondary school institutions may have more room to maneouvre. It does not include investment expenditures, which are covered by the school boards' investment budgetary rules. The educational institution can choose the best means for its community	Psychoeducator The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents. Objectives 1 and 4.
among the following:1. Provide ongoing support to students at risk of dropping out during their first year of secondary school;2. Promote the development of reading skills;	Psychologist The measure also allows for the hiring of counsellor in reeducation (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development. Objective 1
 3. Provide a learning environment to students; 4. Stimulate learning by funding tangible and innovative initiatives related to the use of technology and digital resources used to teach and learn; 5. Support the expansion of intercultural education; 	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focussing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path. Objective 2
6. Encourage the development of collaborative actions among secondary schools and vocational training centres;7. Support any initiative aimed at promoting physical	Preschool Education Consultant	The preschool education consultant has the responsibility for providing advice, information, awareness building, facilitation and guidance to parents of 4-year-olds so as to encourage parents to become involved and to support them in their parenting skills for the integral development, success and harmonious integration of their child in school; the preschool education consultant provides advice and support to those conducting an activity program intended for 4-year-olds. Objectives 2, 4 and 6.
activity and a healthy lifestyle in schools; 8. Enhance staff training and optimize school operations.	Librarian	The librarian ensures the development, evaluation, organization, classification, preservation and management of collections found in one or more libraries of the school board so as to make documentary resources available to students and staff. In addition, he or she provides advice and support to school resources in order to promote the use of documentary resources in keeping with the educational programs and learning of students. Objectives 2 and 3.



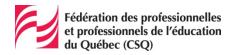
Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
15170 (continued) This measure is designed to stimulate initiatives so that preschool, elementary school, and secondary school institutions may have more room to maneouvre. It does not	Spiritual Care and Guidance, And Community Involvement Animator	The spiritual care and guidance, and community involvement animator is responsible for the development and implementation of programs of activities of a community, humanitarian, spiritual and religious nature aimed at fostering the development of an autonomous and responsible spiritual life among students and their contribution to the building of a more harmonious and supportive society, while respecting the right and freedom of conscience and religion. Objectives 1, 4 and 6.
include investment expenditures, which are covered by the school boards' investment budgetary rules. The educational institution can choose the best means for its community	Education Consultant	The education consultant performs the responsibility for providing advice and support to staff of educational institutions and services in the implementation, development and evaluation of programs of study, class management and instructional materials. Objectives 3 and 7.
among the following: 1. Provide ongoing support to students at risk of dropping out during their first year of secondary school;	Project Development Officer	The project development officer is responsible for research, analysis and development of activities based on a particular theme, such as community relations, prevention of violence and substance abuse, analysis of business training needs, organizational development, development of technological support and review of administrative procedures. The project development officer ensures the planning, coordination and delivery of an action plan related to a theme calling on the internal and external resources of the school board. Objective 5.
 Promote the development of reading skills; Provide a learning environment to students; Stimulate learning by funding tangible and 	Student Life Animator	The student life animator has the responsibility for carrying out organization and facilitation activities and for providing guidance to students in the development, delivery and evaluation of programs of activities related to an institution's educational project and success plan focusing on the integral development of the student and the creation of a welcoming and dynamic environment. Objectives 4 and 6.
 innovative initiatives related to the use of technology and digital resources used to teach and learn; 5. Support the expansion of intercultural education; 6. Encourage the development of collaborative actions 	Social Worker The measure also allows for the hiring of social service officer (although some acts are reserved for social workers under Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
 among secondary schools and vocational training centres; Support any initiative aimed at promoting physical activity and a healthy lifestyle in schools; 	Guidance Counsellor	The guidance counsellor has the responsibility for providing assistance, advice and guidance as well as evaluating the psychological functioning, personal resources and environmental conditions of students in the youth and adult sectors. He or she participates in developing and maintaining active adaptation strategies in order to enable students to make personal and professional choices suited to their personal characteristics and to their environment, while on their educational path. Objectives 1 and 5.
Enhance staff training and optimize school operations.	Sex educator	The classification plan for professional staff does not yet include a sex educator, but the integration of new content on sexuality ideally requires the intervention of a professional trained in this field. Objective 6.
	Nutritionist	The nutritionist is responsible for planning, developing and conducting activities related to the school board's food policy and nutrition and healthy eating programs. The dietician/nutritionist provides advice on nutrition and the proper feeding of the school population, develops pertinent documentation and prepares and applies quality standards for the food services offered in educational institutions.





Measure 15197 (7 M\$) Get Hooked on Vocational Training!

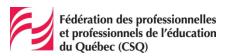
Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure aims to hire and retain professional resources and vocational training support resources. Their task is to assist students with special needs and to support the teachers who work with these students, in all centres	Guidance Counsellor The measure also allows schools to hire an academic and vocational information counsellor or a counsellor in academic training (some acts however can only be done by guidance counsellors pursuant to Bill 21).	The guidance counsellor has the responsibility for providing assistance, advice and guidance as well as evaluating the psychological functioning, personal resources and environmental conditions of students in the youth and adult sectors. He or she participates in developing and maintaining active adaptation strategies in order to enable students to make personal and professional choices suited to their personal characteristics and to their environment, while on their educational path. For example, by helping students determine their academic and career goals, a guidance counsellor encourages perseverance.
this measure addresses.	Social Worker The measure also allows schools to hire a social service officer (some acts however can only be done by social workers pursuant to Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
T re p	Psychologist The measure also allows for the hiring of counsellor in reeducation (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development
	Student Life Animator	The student life animator has the responsibility for carrying out organization and facilitation activities and for providing guidance to students in the development, delivery and evaluation of programs of activities related to an institution's educational project and success plan focussing on the integral development of the student and the creation of a welcoming and dynamic environment.
	Psychoeducator The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Education Consultant	The education consultant performs the responsibility for providing advice and support to staff of educational institutions and services in the implementation, development and evaluation of programs of study, class management and instructional materials.



Measure 15211 (\$30.1M)

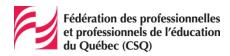
Professional resources for early intervention to ensure students' overall development and educational success

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure aims to support schools and teaching staff by contributing funding for professional resources to foster the success and overall development of preschool and Cycle 1 elementary students. The establishment can decide the type of resource, for example, occupational therapist, remedial teacher, speech therapist, psychoeducator, psychologist, social worker, spiritual care and guidance and community involvement animator, sexuality education professional, etc.	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focussing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path.
	Psychologist The measure also allows schools to hire a reeducation counsellor (some acts however can only be done by psychologists pursuant to Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.
	Psychoeducator The measure also allows schools to hire a readaptation officer (some acts however can only be done by psychoeducators pursuant to Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Preschool Education Consultant	The preschool education consultant has the responsibility for providing advice, information, awareness building, facilitation and guidance to parents of 4-year-olds so as to encourage parents to become involved and to support them in their parenting skills for the integral development, success and harmonious integration of their child in school; the preschool education consultant provides advice and support to those conducting an activity program intended for 4-year-olds.
	Occupational Therapist The measure also allows for the hiring of functional rehabilitation officer (although some acts are reserved for occupational therapists under Bill 21).	The occupational therapist has the responsibility for screening and evaluating the functional skills of students experiencing physical or psychomotor difficulties and developing and implementing an occupational therapy treatment and intervention plan for students so as to develop, restore or maintain their skills, compensate for their disabilities, minimize handicap situations and adapt their environment to foster their optimal autonomy and help students pursue their educational path.
	Spiritual Care and Guidance, And Community Involvement Animator	The spiritual care and guidance, and community involvement animator is responsible for the development and implementation of programs of activities of a community, humanitarian, spiritual and religious nature aimed at fostering the development of an autonomous and responsible spiritual life among students and their contribution to the building of a more harmonious and supportive society, while respecting the right and freedom of conscience and religion.



Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
15211 (continued) This measure is aimed at supporting the schools and teaching staff by contributing to the funding of professional resources to foster the overall	Social Worker The measure also allows for the hiring of social service officer (although some acts are reserved for social workers under Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
development and educational success of preschool and Cycle 1 elementary students. The establishment can decide on the type of resource, e.g.,	Sex educator	The classification plan for professional staff does not yet include a sex educator, but the integration of new content on sexuality ideally requires the intervention of a professional trained in this field.
occupational therapist, speech therapist, psychoeducator, psychologist, social worker, spiritual care and guidance, and community involvement animator, or sex educator	Nutritionist	The nutritionist is responsible for planning, developing and conducting activities related to the school board's food policy and nutrition and healthy eating programs. The dietician/nutritionist provides advice on nutrition and the proper feeding of the school population, develops pertinent documentation and prepares and applies quality standards for the food services offered in educational institutions.

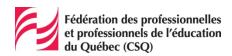




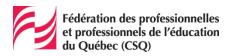
Measure 15312 (\$10.3M)

To support the integration of special needs students into regular classes

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
The measure is aimed at implementing actions to support the integration of students with special needs into regular classes. Funding enables the school board to acquire resources that will work in the school communities to	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focussing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path.
ensure a healthy environment and promote the development of social skills, civil behaviours, and any other worthwhile action that fosters learning among these students.	Psychologist The measure also allows for the hiring of counsellor in reeducation (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.
	Psychoeducator The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Occupational Therapist The measure also allows for the hiring of functional rehabilitation officer (although some acts are reserved for occupational therapists under Bill 21).	The occupational therapist has the responsibility for screening and evaluating the functional skills of students experiencing physical or psychomotor difficulties and developing and implementing an occupational therapy treatment and intervention plan for students so as to develop, restore or maintain their skills, compensate for their disabilities, minimize handicap situations and adapt their environment to foster their optimal autonomy and help students pursue their educational path.
	Education Consultant	The education consultant performs the responsibility for providing advice and support to staff of educational institutions and services in the implementation, development and evaluation of programs of study, class management and instructional materials.

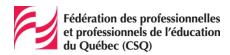


Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
The measure is aimed at implementing actions to support the integration of students with special needs in regular classes. Funding enables the school board to acquire resources that will work in the school communities to ensure a healthy environment and promote the development of social skills, civil behaviours, and any other worthwhile action that fosters learning among these students.		The spiritual care and guidance, and community involvement animator is responsible for the development and implementation of programs of activities of a community, humanitarian, spiritual and religious nature aimed at fostering the development of an autonomous and responsible spiritual life among students and their contribution to the building of a more harmonious and supportive society, while respecting the right and freedom of conscience and religion. For example, the spiritual care and guidance, and community involvement animator can facilitate student group discussion on accepting differences and living together.



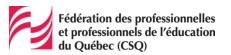
Set of measures 11020: Full-time Junior kindergarten (11022 Parents Component - \$163 per student)

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
Full-time Junior kindergarten in disadvantaged areas This base allocation is aimed at ensuring the	Preschool Education Consultant	The preschool education consultant has the responsibility for providing advice, information, awareness building, facilitation and guidance to parents of 4-year-olds so as to encourage parents to become involved and to support them in their parenting skills for the integral development, success and harmonious integration of their child in school; the preschool education consultant provides advice and support to those conducting an activity program intended for 4-year-olds.
gradual implementation of full-time Junior kindergarten in disadvantaged areas. For the Parents Component (measure 11022):	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focussing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path.
 The Parents component consists of several meetings for parents of children who attend full-day kindergarten for 4-year-olds. An amount per registered student eligible for financing is intended to support parents and promote a closer relationship between parents and the school. The allocation is also granted to multiprogram classrooms of full-time students that have been authorized by the minister. 	Occupational Therapist The measure also allows for the hiring of functional rehabilitation officer (although some acts are reserved for occupational therapists under Bill 21).	The occupational therapist has the responsibility for screening and evaluating the functional skills of students experiencing physical or psychomotor difficulties and developing and implementing an occupational therapy treatment and intervention plan for students so as to develop, restore or maintain their skills, compensate for their disabilities, minimize handicap situations and adapt their environment to foster their optimal autonomy and help students pursue their educational path.
	Psychoeducator The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Psychologist The measure also allows for the hiring of counsellor in reeducation (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.
	Social Worker The measure also allows for the hiring of social service officer (although some acts are reserved for social workers under Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.

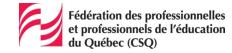


Measure 15024 Support for parents (\$1.98M)

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure is aimed at better assisting parents of preschool and Cycle 1 elementary students. Support provided through this measure can include various forms of awareness-raising related to school realities,	Preschool Education Consultant	The preschool education consultant has the responsibility for providing advice, information, awareness building, facilitation and guidance to parents of 4-year-olds so as to encourage parents to become involved and to support them in their parenting skills for the integral development, success and harmonious integration of their child in school; the preschool education consultant provides advice and support to those conducting an activity program intended for 4-year-olds.
including the organization of specialist lectures on cognitive development, early mathematics teaching, the new grammar, and workshops on motor stimulation, emergent reading, self-esteem, etc. This is developed with the cooperation of the schools' governing boards and is complementary to the measures proposed by the Ministère de la Famille to better	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focussing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path.
support the transition to school.	Psychoeducator The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Psychologist The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.
	Occupational Therapist The measure also allows for the hiring of functional rehabilitation officer (although some acts are reserved for occupational therapists under Bill 21).	The occupational therapist has the responsibility for screening and evaluating the functional skills of students experiencing physical or psychomotor difficulties and developing and implementing an occupational therapy treatment and intervention plan for students so as to develop, restore or maintain their skills, compensate for their disabilities, minimize handicap situations and adapt their environment to foster their optimal autonomy and help students pursue their educational path.



Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure is aimed at better assisting parents of preschool and Cycle 1 element students. Support provided through this measure can include various forms of awareness-raising related to school realities, including the organization of specialist lectures on cognitive development, early mathematics teaching, the new grammar, and workshops on motor stimulation, emergent reading, self-esteem, etc. This is developed with the cooperation of the schools' governing boards and is complementary to the measures proposed by the Ministère de la Famille to better support the transition to school.	Social Worker The measure also allows for the hiring of social service officer (although some acts are reserved for social workers under Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.

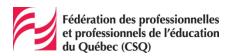


Measure 15163

Projects to Enhance Parents' Basic Education through Family Literacy Activities

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
The measure aims to provide a family literacy model by focusing on enhancing parents' basic skills, so that they can, in turn, become literacy models for their children.	Preschool Education Consultant	The preschool education consultant has the responsibility for providing advice, information, awareness building, facilitation and guidance to parents of 4-year-olds so as to encourage parents to become involved and to support them in their parenting skills for the integral development, success and harmonious integration of their child in school; the preschool education consultant provides advice and support to those conducting an activity program intended for 4-year-olds.
The funding supports actions with families from disadvantaged backgrounds that emphasize activities related to family literacy.	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focussing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path.
	Librarian	The librarian ensures the development, evaluation, organization, classification, preservation and management of collections found in one or more libraries of the school board so as to make documentary resources available to students and staff. In addition, he or she provides advice and support to school resources in order to promote the use of documentary resources in keeping with the educational programs and learning of students. Objectives 2 and 3.

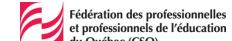




Measure 15215 (6,6 M\$)

Transition Officers to Mobilize and Bring Together Players for the First School Transition

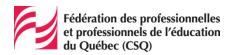
Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure aims to better support the parents of preschool and Cycle 1 elementary students. Assistance offered through this measure can take various forms of providing information about what is happening in school. These approaches can include organizing expert lectures on cognitive development, math education in the early years of schooling, the new grammar, and	Preschool Education Consultant	The preschool education consultant has the responsibility for providing advice, information, awareness building, facilitation and guidance to parents of 4-year-olds so as to encourage parents to become involved and to support them in their parenting skills for the integral development, success and harmonious integration of their child in school; the preschool education consultant provides advice and support to those conducting an activity program intended for 4-year-olds.
workshops on motor stimulation, literacy development, self-confidence, etc. This assistance is developed with the school councils and is complementary to the measures proposed by the Ministère de la Famille to better support the transition to school.	Social Worker The measure also allows schools to hire a social service officer (some acts however can only be done by social workers pursuant to Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
	Psychoeducator The measure also allows schools to hire a readaptation officer (some acts however can only be done by psychoeducators pursuant to Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.



Measure 15013 (\$11.89M)

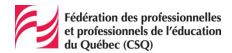
The program "Une école montréalaise pour tous"

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
The measure seeks to financially support certain interventions in elementary schools serving students from the most disadvantaged areas of Montreal Island. It is an important initiative to ensure the success of the greatest number of students and to reduce achievement gaps among students from disadvantaged backgrounds. It also seeks to develop and transfer expertise, and provide support for the updating of fair practices in disadvantaged communities and disadvantaged multiethnic communities.	Speech Therapist The measure also allows for the hiring of a Speech and Hearing correction officer (although some acts are reserved for speech therapists under Bill 90).	The speech therapist has the responsibility for carrying out prevention, screening and evaluation activities with students experiencing or likely to experience hearing, language, speech or voice problems and for determining and implementing a speech therapy or audiology treatment and intervention plan focussing on developing, restoring or maintaining communication skills of students in interaction with their environment and help them pursue their educational path.
	Psychologist The measure also allows for the hiring of Readaptation Officer (although some acts are reserved for psychologists under Bill 21).	The psychologist ensures the responsibility for prevention and screening activities, providing assistance and guidance to students experiencing or likely to experience social maladjustments or learning difficulties, evaluating the psychological and mental functioning and determining an individualized education plan in order to foster psychological health and restore mental health of students in interaction with their environment and support them in their educational path and in their personal and social development.
	Psychoeducator The measure also allows for the hiring of readaptation officer (although some acts are reserved for psychoeducators under Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
	Occupational Therapist The measure also allows for the hiring of functional rehabilitation officer (although some acts are reserved for occupational therapists under Bill 21).	The occupational therapist has the responsibility for screening and evaluating the functional skills of students experiencing physical or psychomotor difficulties and developing and implementing an occupational therapy treatment and intervention plan for students so as to develop, restore or maintain their skills, compensate for their disabilities, minimize handicap situations and adapt their environment to foster their optimal autonomy and help students pursue their educational path.
	Social Worker The measure also allows for the hiring of social service officer (although some acts are reserved for social workers under Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
	Project Development Officer	The project development officer is responsible for research, analysis and development of activities based on a particular theme, such as community relations, prevention of violence and substance abuse, analysis of business training needs, organizational development, development of technological support and review of administrative procedures. The project development officer ensures the planning, coordination and delivery of an action plan related to a theme calling on the internal and external resources of the school board.



Mesure 15055 (4 M\$) Agents de transition en soutien à l'intégration des familles immigrantes

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
The goal of this measure is to hire professionals dedicated to building relationships between the school, families, and the community, in schools that serve a large number of immigrant students, notably refugees and asylum seekers. The primary purpose of these professionals is to help the school	Social Worker The measure also allows schools to hire a social service officer (some acts however can only be done by social workers pursuant to Bill 21).	The social worker has the responsibility for carrying out prevention, promotion and screening activities, evaluating the social functioning of students and groups of students experiencing or likely to experience emotional, social, school or family problems as well as determining and implementing a social intervention plan in order to support and restore social functioning, foster the student's optimal development in interaction with his or her environment and help him or her pursue his or her educational path.
communities build relationships with immigrant families. By strengthening partnerships, they help ensure the educational success of immigrant students and encourage the participation of their parents by helping them understand Quebec society and how the Quebec school system works. They also make sure that the schools better understand the	Psychoeducator The measure also allows schools to hire a readaptation officer (some acts however can only be done by psychoeducators pursuant to Bill 21).	The psychoeducator is responsible for carrying out prevention and screening activities, providing assistance and guidance as well as evaluating the adaptation difficulties and adaptive skills of students experiencing or likely to experience social maladjustments and determining a psychoeducational intervention plan and its implementation in order to create conditions to foster the student's optimal adaptation, restore and develop his or her adaptive skills and autonomy in interaction with his or her environment. He or she provides advice and support to school resources and parents.
realities these families face, their needs, and their concerns regarding the school in order to ensure better communication.	Preschool Education Consultant	The preschool education consultant has the responsibility for providing advice, information, awareness building, facilitation and guidance to parents of 4-year-olds so as to encourage parents to become involved and to support them in their parenting skills for the integral development, success and harmonious integration of their child in school; the preschool education consultant provides advice and support to those conducting an activity program intended for 4-year-olds.



Measure 15220 (\$25,000 per school board + \$1,000 per school) Support for Sexuality Education

Description and objectives of the measure	Professionals who can help you achieve the objectives of the measure	How?
This measure aims to support the school boards by enabling them to free up resources to serve as sexuality education professionals in their school community. Their task will be to train and guide school staff so that they are equipped for the implementation of mandatory sex education material. The measure also enables general education teaching staff to be freed up to participate in sex education training activities.		The classification plan for professional staff does not yet include a sex educator, but the integration of new content on sexuality ideally requires the intervention of a professional trained in this field.



